

**SECRET**Executive Registry  
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23 December 1964

**MEMORANDUM FOR:** Deputy Director for Intelligence  
Inspector General**SUBJECT** : Inspector General's Survey of the  
Office of Research and Reports**REFERENCES** : A. 2 Nov 64 memorandum to DDCI from DD/I.  
Subject: Inspector General Survey of ORR  
(June 1964)  
B. 11 Dec 64 memorandum to Executive Director  
from IG. Subject: Comments on ORR Reply  
to IG Survey Report (copy attached for DD/I)

1. It is apparent from the references that there are considerable areas of disagreement or misunderstanding between the Inspector General on the one hand and the DD/I and AD/RR on the other. I do not intend to forward upward two papers of this tone, nor could I arbitrarily decide the differences without setting up a committee to retrace the survey.

2. I am therefore returning the references with the request that the Deputy Director for Intelligence and the Inspector General arrange one or more informal discussions at which the point of view of each could be fully aired. Every effort should be made to amplify positions and clarify misunderstandings while bearing in mind both the command responsibilities of the DD/I and the value of independent review and recommendations from the IG. I would suggest that the DD/I and the IG personally attend at least the first of these meetings. Others should include the Chief, Inspection Staff, members of the inspection team, ADD/I, AD/RR, and those senior ORR officials who, in DD/I's opinion, were not adequately consulted during the inspection.

3. The DD/I and AD/RR should then accept these recommendations which, after informal and friendly clarification, appear to them useful.

(signed) Lyman B. Kirkpatrick

Lyman B. Kirkpatrick

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